

DESIGNING CRIME PREVENTION – A REVIEW OF METHODS

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ABSTRACT

The Designing Out Crime research centre (DOC) has now operated for almost 5 years. In this time the centre and its staff and students have worked on real life crime problems, using and developing ways of working within a design process.

DOC is a multi-discipline centre and draws on the tools and methods of these disciplines. Recently DOC undertook a stock-take of the methods it uses within a frame creation process. This stock-take was then used to develop DOC method cards, in reference to the IDEO method cards of 2002.

Situated within the frame creation process this paper explores 20 methods that were used in a case study that has gone from complex problem, to piloted solutions in the lifetime of DOC.

Keywords: design methods, design process, design learning, frame creation, design and crime

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1 INTRODUCTION

Design has been shifting in to new territory. Not least through the design thinking movement as characterized by Nussbaum (2007) and Brown (2009). This shift is evidenced by the growing number of designers embedding in corporations in 'customer experience' teams as well as the increasing market for designers working with government. At the same time as this boon has occurred, there has been a growing call for a paradigm shift in design research with researchers urged to reengage with practitioners to co-create expertise and practices (Dorst 2008).

This paper focuses on one example of how a university has formed a collaboration with a government department to bring a design approach to the problems it has struggled to address. The paper outlines through a case study how design process was used to shift an old problem, and also shares some practices that were created in the process of the project.

The Designing Out Crime research centre (DOC) is a partnership in Australia between the New South Wales Government's Department of Attorney General and Justice, and the University of Technology, Sydney (UTS). DOC is tasked with bringing design practice in to the crime prevention field in NSW. Academics in the field of criminology have long recognized that design outcomes such as environments, buildings, and products can have elements that attract or enable crime, and have written extensively on the topic (see for example Clarke 2000, Newman 1972, Jeffery 1971, Brantingham & Brantingham 1981, Felson 1987, Ekblom 2005, Cozens et al 2005). However, the academic exploration of design practice has arguably not been taken on board by criminology or crime prevention practice with as much enthusiasm as the reflections on design outcomes.

DOC argues that design can be used as a way of exploring the complexity of crime situations and that designers generate frames through which new solutions are generated (Dorst and Tomkin 2011). The Design Against Crime Research Centre at Central Saint Martins College of Art and Design, University of the Arts London have, since the 1990s, contributed significantly to the understanding of how design and designers can contribute to the crime prevention sector (see www.designagainstcrime.com for examples). The work of DOC and the Designing Out Crime research centre at the University of Technology Eindhoven have also added to this canon of work and sought to define their own approaches, methods and strategies, reflecting on practice and the academic literature (see for example, Dorst and Tomkin 2011, Camacho Duarte et al 2012, Lulham et al 2012 and see www.designingoutcrime.com and www.designingoutcrime.nl for project descriptions).

These 'design for crime prevention' approaches (Asquith et al 2013) are making headway. A recent conference hosted by DOC – the Design + Crime Conference 2012 – attracted an international audience comprising academics and practitioners from diverse backgrounds to discuss this topic. However, while there are changes occurring in criminology, the word 'design' has largely been invoked as an **outcome** rather than a **practice** that leads to an outcome and is pigeonholed in to matters to do with products and the built environment. The enquiry and critique of design in crime prevention are largely focused on the outcomes and outputs of these processes, or at the most the components of the outcomes (for example Clarke 2000). This approach is dangerous as it can lead to cookbook-style practice, where only things that have already been shown to 'work' are implemented (Ekblom 2012). It ignores the likely differences in context and oversimplifies the process of developing effective ways to achieve the required outcomes.

After nearly five years of operation DOC has carried out numerous projects and built many partnerships. The process of mapping methods and practices used in past projects, and the methods and practices that the current team use was undertaken for two key reasons: to provide a mechanism for better explaining and engaging clients and partners who are not used to working with design processes; and to provide the opportunity for academic reflection and enquiry on the tools and strategies used by DOC designers.

2 CONTEXT

The Designing Out Crime research centre at UTS is a multidisciplinary team comprising 12 staff and a growing number of post-graduate research students. After nearly five years of operation, DOC took stock of the methods and tools that it uses and in reference to the IDEO method cards (IDEO 2003), developed a set of DOC method cards.



Figure 1 - DOC Method Cards

The DOC designers work within a practice framework of six key activities:

Research > Initiation > Frame Creation > Design Exploration > Handover > Evaluation (Dorst, Tomkin, 2011)

Each of these activities is made up of processes, tools and methods. The key stage in this framework is frame creation (for a more detailed exploration of frame creation see Dorst, 2013). The DOC designers have found that a fruitful frame can only really be generated after the completion of several steps, or stages of understanding.

Good frames are not easily achieved, but when they are they provide a platform for design exploration (Lawson 2009). At DOC the designers and researchers often complete the first four stages over a period of 3-6 months. This work is then used as the starting point for two distinct practice methods 'theme analysis' and then 'frame creation'. The resultant frame(s) are then used as the briefing for undergraduate students to conduct design explorations through visualization and prototyping. Partners or client organisations then receive the results of this process in a formal handover with evaluation taking place upon implementation. For more information on projects see www.designingoutcrime.com and www.designingoutcrime.nl.

This practice framework is made up of distinct methods. Each DOC method card fits within one or more steps of the practice framework. Each step is achieved through the application of one or more of the methods. The stock-take elicited a final list of 36 distinct methods that are commonly used by the DOC team. The method cards are used by DOC when formulating and planning a project with a partner organization, and are designed to be playful and flexible. In some ways the cards fulfill the role of educating the client about the sometimes abstract and bewildering methods used by designers. Using the cards is also a way of engaging the client in the design process and setting up the designer/client relationship as a collaborative affair, as distinct from that of the 'designer-astechnician' arrangement (Paton & Dorst, 2010).

The method name, a brief description and a precedent project where the tool has been used are on the cards. Guidance on when (in the project) to use the method, and one or more in-house experts who have either brought the tool to DOC, or who have used the tool in DOC projects are also listed. The names of past projects in which the tool has been successfully used are also displayed on the card, so that DOC designers can quickly find examples to guide them.

3 THE RESEARCH PROJECT

The DOC method cards were exhibited at DAB LAB, a public gallery attached to UTS, in an exhibition coinciding with the Design + Crime Conference hosted by DOC in December 2012. Applied to a case study the exhibition illustrated how the methods fit within the DOC design practice framework. The exhibition also asked for attendees to record their name, occupation, and their favorite design/research method. The results of this research are included in this paper.

The What, Why, How, When exhibition ran at DAB LAB in December 2012. A case study was illustrated by placing the cards on the walls with contextual notes and images providing a narrative. Attendees were invited to build their own design project with the method cards, and to nominate their own favorite tool by writing on a research wall. A selection of DOC method cards were arranged in a linear fashion around the walls of the exhibition space. The case study illustrated a project that DOC

has been involved in since 2009, with the City of Sydney Council. This case study outlined the design tools and methods used by DOC and the City of Sydney who have subsequently implemented new policy and projects.

4.1 Method cards exhibition – case study

The table below outlines the method cards that were used to illustrate the case study. This table also identifies roughly where in the frame creation process these tools were being used.

Table 1. DOC method cards – Kings Cross case study

Practice Stage	Method	Description	Precedent
Research	Hot spots	Explore patterns in recorded crime statistics.	Claymore
	_	Identify spatial and temporal trends.	
Initiation	Power and the	Find a champion and creating an ongoing	City of Sydney
	passion	relationship based on common goals and	
		values.	
	Tried and	Gather a record of past issues and how they	Safer by Design trash
	tested	have been approached.	can
	Conflicts and	Identify the problem everyone has trying to	Kings Cross
	differences	solve. Then set it aside. The solution does not	
		lie there.	
	Who's who in	List all stakeholders and consider the broader	Copper Theft
	the zoo	context of what their interest is in the topic.	
Frame	Take Photos	Plan ahead and produce a storyboard of shots.	Hostile vehicles
Creation	Invite an	Identify experts from each stakeholder, go on-	Claymore
	expert	site with them to get their perspective.	
	Hot or not	Scan social media to see what people are	Opera House
		saying.	
	Theme	Analyze the results of the previous research	Deep Dive
	analysis	and apply themed analysis tools to draw out	
		themes.	
	Frame creation	Drawing out the themes create a new frame	Kings Cross
		through which to view the problem	
Design Exploration	Get real	Scope out how new frame could be put in to	Safe Places
		place.	
	Design	With the stakeholders and content experts,	Mt Druitt Town
	exploration	explore specific designs to make show how	Centre Reserve
		the frame would be put in place.	
Handover	Visualize the	Sketch up the designs that make the frame to	Kings Cross 3D
	concept	illustrate it.	flythrough
Evaluation	Flag ship	Implement trials or pilots of individual	City of Sydney
	model	elements of the frame to test them.	Project Evaluations

The case study which illustrates the use of the DOC method cards is a project that started in the early days of DOC. Kings Cross is geographically small, densely populated, and is the most popular nightspot for Sydney-siders and visitors alike. Kings Cross is also the densest crime hotspot in Sydney with high levels of assault occurring on Friday and Saturday nights. The problem of violence had a deep history, and the City of Sydney had been working with various government and non-government stakeholders in an attempt to reduce crime in the area.

For reasons of brevity only a few of the method cards will be profiled. Hot Spots - The Crime Hotspot Map for Kings Cross shows a concentration of assaults along Darlinghurst road, and identifies the location of a recent murder. Temporal data allows DOC to identify the periods of the week where assaults occur more frequently. A rich understanding is through the combination of statistical analysis and experiencing the location first hand.



Figure 2 - DOC Method Cards Exhibition

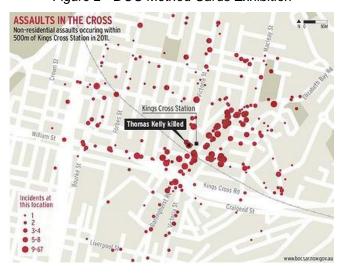


Figure 3 - Crime Hotspot Maps (BOCSAR 2012)

Tried and Tested – It became evident that a paradox was halting progress in Kings Cross. The law-and-order problem they were trying to solve was virtually unsolvable without reverting to harsh countermeasures like shutting down the neighborhood. Efforts to reduce the problem had tended to focus on stricter conditions for businesses, greater police presence, and was accompanied by a general outcry from the public. It was evident that the solution didn't lie within trying to do better policing.

Who's Who in the Zoo – Main stakeholders were the City of Sydney and Police who deal with the problems at a policy and operational level week after week. The broader context was a group of agencies and groups like transport providers, hospitals and other emergency services, businesses, residents and partygoers.

Theme analysis - The dominant themes drawn out of the exploration were that the experience that partygoers were looking for an exciting night out, with live music, dancing, and other entertainment. They weren't out looking for trouble.

Frame Creation – DOC realized that if Kings Cross were treated as an event space the problems assocated with large alcohol intake, and absence of infrastructure would be addressed. An event for 30,000 people does not come without effort after all.

Design Exploration - Initially developed by DOC students, and later adopted by the City of Sydney, the exploration generated concepts for guides/street wardens, portable urinals, free water, integrated transport, chill-out zones, and more.

Flag Ship Model – Trials have been implemented through the pilot of 'Precinct Ambassadors', pissoirs, and in a general approach to 'treat Kings Cross like an event' (OPEN Sydney Policy 2012).

The key aspect of this case study, and an aspect which has been adopted whole-heartedly by the City of Sydney, is to find new ways of looking at the difficult problems they are facing (Matthews, 2012). The initial DOC and City of Sydney Project occurred at the beginning of what transpired to be a process led by City of Sydney that would reshape the way they, and their partners deal with the late night economy. Matthews (2012) states that:

Before – We asked how do we fix alcohol related violence? Now – We ask how can we transform our city at night?

(Matthews 2012)

A comprehensive research and policy design process has now been conducted by the City of Sydney, to explore in precise detail the workings of the late night economy. The OPEN Sydney policy (2012) aims to place nighttime-Sydney on par with other international cities of renown to night-owls and party-goers.

4.2 Research wall

Attendees of the DAB LAB exhibition launch, and the Design + Crime Conference 2012 were invited to record their favorite design/research methods on a research wall in the exhibition. The DAB LAB exhibition launch was a public event with about 30 attendees, while the Design + Crime Conference was an academic conference with more than 100 attendees.



Figure 4 - DOC Method Cards Research Wall

The gallery was also open to the public between 5 December and 20 December 2012. In this time 28 attendees recorded their name, occupation, and their own favorite design/research method. The results are listed below with names omitted.

The nominated favorite methods provide a rich and interesting collection. The author has categorized loosely to a loose framework of problem analysis, synthesis, and solution generation (Reitman, 1965, Simon, 1973). Problem analysis tools such as desktop research; Google, Wikipedia, online journals and surveys are listed. As well as in the context of fieldwork; taking pictures, participant observation, interviews, and immersion. Analysis methods such as PESTELO and situational crime prevention also add to a rich mix of analytical approaches. The notion of the reflective practitioner (Schon, 1983) is present; imagination, 'my senses', and synthesizing information. Solution generation is referenced through; prototyping and user profiling, scenario experiments and pressure-cookers, while the Concreter shows the importance of not taking things too seriously.

The data collected on the research wall gives a superficial glance in to the methods favored by a multidisciplinary group, albeit a group attracted to the exhibition by the crime angle. While the author does not seek to represent the data as definitive, or anything other than a snapshot, it does perhaps provide an interesting insight in to the methods used in the crime prevention field.

Table 2. DAB LAB research wall

Occupation	Favorite method	Analysis/Synthesis/Generative	
Assorted	My senses	Synthesis	
Concreter	Ice Cream	Synthesis (taking time to reflect)	
Editor	Interviews	Analysis	
Criminologist	Qualitative methods and offender perspectives	Analysis/Synthesis	
Designer	Pressure cooker	Generative	
Lecturer	Participant observation	Analysis	
Intelligence	PESTELO	Analysis	
Crime prevention	Situational crime prevention	Analysis	
Director	Internet	Analysis	
Student	Taking pictures	Analysis	
Designer	User testing	Analysis	
Professor	Experimental study	Analysis/Synthesis	
Research fellow	Animation	Generative	
Professor	Immersion, oral history, interviews, pictures	Analysis/Synthesis	
Research officer	Googling hypotheses	Analysis	
Designer	Info graphics	Synthesis	
Professor	Synthesizing information	Synthesis	
Contractor	Wikipedia	Analysis	
Designer	Experimental scenario and user profiling	Analysis/Synthesis	
Lecturer	Experimental scenarios	Analysis/Synthesis	
Postdoctoral fellow	Interviews	Analysis	
Criminologist	Interviews and juicy quotes	Analysis/Synthesis	
Interactive product designer	Rough prototyping	Generative	
Roadie & Podcast editor	Imagination	Synthesis/Generative	
CPTED	Web-based surveys	Analysis	
Production manager	Word of mouth and personal	Synthesis	
Production manager	experience		
Researcher	Pressure cooker	Generative	
Criminologist	Online journals Analysis		

5 DISCUSSION AND CONCLUSION

This paper seeks to add to the current conversation that is occurring in design research about the practices and methods that are used in design. The paper has presented a brief overview of the DOC Method Cards, illustrated them in a case study, and presented data collected from the public at a design methods exhibition.

The challenge ahead for the author is to develop a critical framework through which to view future research, and to design a more comprehensive data collection methodology. DOC has created a practice and is forging new relationships in taking on difficult challenges. The co-creation of new ways of taking on crime problems is part of the challenge ahead. This will provide new insights not just in to the outcomes of design processes, but the methods developed and used to take on these complex problems.

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